

NI 15

NI TITLE: Serious Violent Crime

LAA PRIORITY

DELIVERY PLAN Version 3.2

DATE 6.02.10

CONTENTS

	Page
1. Objectives	5
2. Impacts	6
3. Accessibility	6
4. Community Safety	6
5. Climate Change	6
6. Supported Plans	7
7. Action Plan & Delivery Progress	8
8. Performance Management	13
9. Community and Voluntary Sector	13
10. Contribution to the LAA	13
11. Resources	14
12. Risk Management	15

Document control

Version 2.1 Last updated 25.4.09

Version 3.1 – updated Jan 2010

Version 3.2 – updated 06.02.2010

Delivery Lead - ACC Michael Harrison
 Staffordshire Police HQ, Cannock Road, Stafford, ST17 0QG
 01785-232120
 michael.harrison@staffordshire.pnn.police.uk

Delivery Partnership - Safe, Strong & Cohesive Communities Partnership

List of Partnership member organisations / bodies / roles

Strategy Group

Core Members	Current names
County Councillor – Portfolio Holder for Safer and Stronger Communities	Cllr Ben Adams (Chair)
Staffordshire County Council	Helen Riley
Staffordshire Fire & Rescue Service	Peter Dartford – Chief Officer
Staffordshire Fire & Rescue Authority	Cllr Len Bloomer
CDRP Responsible Authorities rep's x 8	Sue Price – East Staffs Cllr Phillip Maskery – Newcastle Ch. Supt. Nick Baker – Cannock Cllr Gillian Burton – Staffs Moorlands Helen Spearey – Lichfield Patrick Farrington – Stafford Steve Winterflood – South Staff's Tony Goodwin - Tamworth
Staffordshire Police	ACC Mick Harrison
Staffordshire Police Authority	Peter Vigurs
Primary Care Trusts	Judith Bell – North Staffs To be identified – South Staffs
Staffordshire Probation	Peter Scott
3 rd Sector	Jeanette Burrows – SCIO Janette Bourne or Kent Parsons
Co-opted Members	Current names
Local Criminal Justice Board*	John Wood
Adult Safeguarding Board	Sandra Brassington-Shaw
Cleaner, Greener issues	Ruth Plant - Lichfield
Children's Trust	Cllr Ian Parry
Youth Offending Service	Sharon Moore
Support Members	Current names
GOWM localities team	Katie Marsh
SSC Hub	Nigel Manning –Staffs Police Mark Williams - Fire & Rescue Service Julie Long- Staffs County Council Kerry Dawson - Staffs CC
Observatory	Susie Bentley
Total current members = 29	

Working and Performance Group	
Core Members	Current names - (20 people)
Staffordshire Fire & Rescue Service	Peter Dartford– Chief Officer (Chair)
County Councillor – Portfolio Holder for Safer and Stronger Communities	Cllr Ben Adams
Staffordshire County Council	Steve Hopkins- Chair of Locality Working Group Brandon Cook- Trading Standards Wendy Bailey- Consultation Officer Becky Murphy- Equalities Officer Jacqui Mc Kinlay- Communications
CDRP Community Safety Managers/ Coordinators x 8	Mike Hovers – East Staffs Rob Avann – Newcastle Nick Hackney – Cannock David Smith – Staff’s Moorlands Jenni Coleman – Lichfield Russ Cartlidge – Stafford Maggie Quinn – South Staffs Dave Fern - Tamworth
Staffordshire Police	ACC Douglas Paxton
Primary Care Trusts	Jacqueline Small – North Staffs Jonathan Bletcher- South Staffs
Local Criminal Justice Board	John Wood
Staffordshire DAAT	Pat Merrick
3 rd Sector	Jeanette Burrows – SCIO Janette Bourne Kent Parsons Nikki Burns
Neighbourhood Management	Denise Smallman
Road Safety	Nick Lloyd
Staffordshire Probation	Peter Scott
Cleaner, Greener issues	Ruth Plant - Lichfield
Youth Offending Service	Andrea Nisbet Karl Hobson
GOWM localities team	Katie Marsh
SSC Hub	Nigel Manning Mark Williams Julie Long Kerry Dawson
Observatory	Susie Bentley
Total current members = 36	

1. OBJECTIVES

What the plan is seeking to achieve? Please include details of the people and places it will affect, linking it back to the persuasive rationale.

1.1 Through this Delivery Plan the LAA partnership seeks to significantly reduce levels of overall violent crime within Staffordshire. This indicator has been selected because of those within the 198 National Indicator set it most accurately reflects the true levels of violent crime being committed (serious violence is more likely to be reported to the police and less likely to be adversely influenced as a result of policing activity). It is largely only the level of injury that is the determining factor between whether an offence falls within the 'serious violent crime' category or not, with all other circumstances being identical to the much greater volume of lower level assaults and anti-social/disorderly behaviour. As such this delivery plan addresses all aspects of violent crime, including those 'lower level' categories, which if left, can often escalate into more serious offences and greater harm to individuals and the public at large.

The approach towards this achieving the reduction target linked to this indicator includes a major focus on tackling alcohol abuse, which it is recognised is very strongly linked to violent crime as well as a number of other negative outcomes, and has been identified as a significant priority within the Strategic Assessment processes conducted across all 8 CDRP's within Staffordshire.

It is recognised that whilst serious violent crimes are relatively rare, the impact of these crimes (and in fact all forms of violence) is felt across all areas of Staffordshire and a wide cross-section of its public. Violent crime and alcohol related disorder / anti-social behaviour significantly affect the levels of confidence within communities and undermine efforts to increase levels of community engagement, cohesion and self-help, particularly in relation to people acting as guardians and witnesses. The high levels of alcohol related violent crime and disorder within town centres has resulted in many families and older socially responsible drinkers choosing to avoid these areas, further increasing perceptions of risk and isolation. Reductions in the numbers of young people under 18 drinking alcohol or being able to obtain it within licensed premises, especially within town centres remains a key strategic priority for the partnership.

Domestic Abuse seriously affects the lives of victims and often mentally scars children who themselves grow up to replicate this type of offending behaviour within their own relationships. It is accepted that there is a higher risk of a person being murdered or seriously injured through domestic abuse than any other form of violent offending behaviour. Consequently this delivery plan is strongly linked to the plan that has been produced to reduce repeat victims of domestic abuse through multi-agency risk assessment conferences.

This plan seeks to address many of these key issues and continue to build strong foundations upon which further sustainable improvement can be achieved beyond the next 3 years.

The plan is structured broadly around the key National alcohol harm reduction strategy, 'Safe. Sensible. Social.'; and 'Saving Lives. Reducing Harm. Protecting the Public. An action plan for tackling violence 2008-11'. It is also under-pinned by CDRP Community Safety Strategies & plans, Alcohol Harm Reduction Strategies, the Joint Commissioning Unit Substance Misuse Team plans, the County Children's Trust Children and Young People's Plan and the Staffordshire Policing Plan. Through the remaining year of this LAA we will:-

- Tackle Alcohol related violence and disorder in 'hot-spot' locations;
- Enhance our Criminal Justice responses to reduce re-offending;
- Focus on reducing alcohol abuse amongst young people;
- Ensure that victims of violence have access to better care and support;

- Improve the levels and quality of analysis of violent crime problems and problem-solving approaches that seek to address them;
- Support and encourage Communities to work with other partners and service providers to tackle their issues of greatest concern, including problems of local alcohol abuse, violent crime, domestic abuse, disorder and anti-social behaviour and become more confident, stronger and more trusting of agencies in the process; and

2. IMPACTS (Equalities and Vulnerable Groups)

Who is the activity intended to affect/benefit? Who else might the activity impact one? Please consider factors such as age, gender, religion, race, sexuality, disability. If there is likely to be a negative impact, what actions will you take to mitigate against this?

- 2.1 All sections of the community will benefit from the delivery of these activities, although some are targeted towards specific segments, e.g. focus on males aged between 17 & 24 regarding town centre violence, as they are more likely to be a victim or offender. There are no negative impacts that would disadvantage any particular section of the public through the implementation of this plan.

3. ACCESSIBILITY

Are the activities set out in the plan, accessible and inclusive? Have you considered the barriers to access? How will you overcome these barriers?

- 3.1 The plan focuses on delivery across a wide range of methods and approaches, as such it is not possible to determine the approach for each element within one overall section here. Barriers to access and issues around inclusion will be considered as part of the specific lower level action planning approach and the management of the implementation of the delivery plan elements. This will be linked to Community and Diversity impact assessments being conducted. There have been no specific issues or barriers identified in relation to the elements of this plan at this time.

4. COMMUNITY SAFETY

Under Section 17 of the Crime and Disorder Act, all local authorities, police authorities and other agencies must consider crime and disorder reduction and community safety in the exercise of all their duties and activities. How have you met this requirement in developing this plan?

- 4.1 There is a direct and positive impact on reducing crime across the county through the development and implementation of this plan and this requirement has been fully satisfied.

5. CLIMATE CHANGE

How have you considered the impact the activities in this plan may have on climate change?

- 5.1 It is anticipated that if successful, efforts at focusing on Road Safety, including effective speed management in 'High Risk' areas, will lower speed there and have a beneficial impact.

Other areas are felt to have either a very marginal or a neutral impact on climate change.

6. SUPPORTED PLANS

Please specify the plans to which you are going to add value in delivering this (please include the title of the plan, the organisation responsible for delivery, the lead officer and timescales)

District & County Community safety strategies / plans;
 District & County alcohol harm reduction strategies,
 Staffordshire Policing Plan,
 Local Criminal Justice Plan,
 County Children's Trust, Children and Young People's Plan

7. ACTION PLAN & DELIVERY PROGRESS

Actions	Completion Date	Lead Officer and Organisation	Delivery Progress Measure (M) – Performance (P)
<p><u>Tackle Alcohol related violence and disorder</u></p> <p>7.1 Target night time economy 'hot-spot' premises and locations, engaging at a strategic level with the leisure industry and its regulatory bodies, and re-energisation of county licensing forum. At a local level, applying 'situational' problem-solving approaches to tackle the factors that sustain high levels of violence, using National Tackling Violent Crime Programme funding where possible to enhance performance. This will include a focus on reducing binge drinking amongst 18 – 24 year olds. Major focus on maintaining impetus of Operation 'Safer Nights' in town centre areas.</p>	<p>Across all 3 years of LAA</p>	<p>Ch. Adrian Roberts, Staffordshire Police</p>	<p>M – Hot-Spot locations identified, situational (problem solving) approaches applied and evident, TVCP funding coordinated and focused into areas of priority.</p> <p>P – All aspects achieved during Yr 1 – Activities rolling forward across all 3 years of LAA - 10/11 comments – recognise more work needed re situational problem solving activities to make these happen.</p>
<p>7.2 Target those neighbourhood areas across the county where violent crime 'hot-spots' have been identified through analysis, and apply 'situational' problem-solving approaches to tackle the issues, linking in with Locality Working approaches in order to build trust and confidence, sustainability, capacity etc. This will also involve further strengthening the intelligence capability and flow of information from these communities to partners so that action can be taken to address their priorities and concerns. During 2010/11 the police will be providing quarterly analysis reports down to NPU level to support local targeted activity by police and partners.</p>	<p>Across all 3 years of LAA</p>	<p>Neighbourhood Policing lead - Staffordshire Police</p>	<p>M – Hot-spot localities identified, situational approaches applied, link with locality working established.</p> <p>P – 10/11 comments - Provision of quarterly problem profiles should help partnerships adopt situational approaches in line with the 3Yr plan.</p>

<p>7.3 Focus on young people under 18 including:-</p> <ul style="list-style-type: none"> ○ restricting their access to alcohol; ○ educating young people about alcohol and harm; ○ educating parents and carers about the risks and harm caused through supporting irresponsible drinking by their children and promote strategies to improve behaviour, linking with parenting support and family intervention where appropriate; and ○ Signposting young people, carers and service providers to the most appropriate sources of information, advice and treatment services within Staffordshire. <p>10/11 Changes:-</p> <ul style="list-style-type: none"> • Review of alcohol partnership arrangements and achieve strong linkage to Children Trust group looking at adverse risk-taking behaviour; • NI39 group to be reviewed – possibly re-invigorated now that Pat Merrick has taken the lead on this; • Young People at risk alcohol referral project to be referenced including sharing evaluation findings and securing further funding and linkage with mainstream IYSS arrangements. • Youth bytes expansion re alcohol messages • Social marketing and communications improvements 	<p>Across all 3 years of LAA</p>	<p>To be identified</p>	<p>M – No. of people under 18 alcohol related hospital admissions and presentations reduces;</p> <p>P – Yr 2 has seen significant work undertaken, but data linked to this priority still remains limited.</p> <p>10/11 Changes:-</p> <p>NI 39 performance update needed re T11 young people element?</p> <p>Focus on mainstreaming young people at risk referral project – evaluation shown a successful project with excellent outcomes;</p> <p>Marketing campaigns around key times of year – end of yr / term celebrations etc. peaks for ASB</p>
--	----------------------------------	-------------------------	--

<p>7.4 We will conduct a Review of partnership analysis and performance management approaches across a range of County partnerships and introduce more effective collaborative working arrangements to enhance the Strategic Assessment process, the analysis of violent crime problems, and the understanding and promotion of effective practice.</p> <p>10/11 Changes:- above achieved.....</p> <ul style="list-style-type: none"> ▪ To change to focus more on gathering missing data to assist problem solving, with specific reference to PCT / Hospital Trust A&E presentations and admissions data. ▪ Quarterly problem profiles to be produced down to locality NPU level (now being delivered) ▪ Link data available with Children's Trust JSNA work around teenage pregnancy etc. 	<p>By April 11</p>	<p>Observatory</p>	<p>M – Review conducted and recommendations made.</p> <p>P – Strategic Assessments now being undertaken by Staff's Observatory who are also supporting partnership carry out specific analysis and evaluation in this area of priority.</p>
<p>7.5 Carry out specific analysis and research work across the widest possible range of partner data, in order to better understand violent crime within Staffordshire, including the identification of Hot-Spot locations and the circumstances and elements that generate heightened risk of violent crime in relation to both people and places. This will also involve some specific research in relation to vulnerable adults; the elderly; and young people. (Analysis will focus on all elements of Violent Crime, including Road Safety aspects).</p> <p>10/11 Changes:-</p> <ul style="list-style-type: none"> ▪ Observatory to produce a strategic analysis of the impact of alcohol and violent crime within Staffordshire. To consider also producing this for Stoke depending on funding availability and level of support for this. 	<p>By May 10</p>	<p>Observatory</p>	<p>M – Detailed analysis document produced to support further action linked to improving performance.</p> <p>P – Revised timescales needed in order to link with the Strategic Assessment work currently being undertaken by the Observatory.</p>

<p>7.6 Seek opportunities to work more closely with neighbouring Authorities including Stoke Unitary Authority and in South of the County, Wolverhampton and the West Midlands to appropriately tackle any 'cross-border' issues linked to violence where they are present.</p> <p>10/11 Changes:- Make specific linkage with Stoke around the potential for future multi-area agreement in relation to violence, alcohol, DV etc.</p>	<p>Across all 3 years</p>	<p>SSC Team</p>	<p>M – Opportunities considered and identified</p> <p>P – Loosely written action, which will be either confirmed or negated as a result of analysis work as outlined above at which stage this action will be either removed or re-worded</p>
<p>7.7 Tackle re-offending and target repeat violent crime offenders – create link with the developing Integrated Offender Management approach being undertaken in Chase Police Division.</p>	<p>By April 2011</p>	<p>Ch. Insp Adrian Roberts</p>	<p>M – Improved measures to tackle violent crime offending are in place and link with IOM established.</p> <p>P – New action</p>
<p>7.8 Prepare for potential increases in violent crime associated with the World Cup through coordinated partnership activity</p>	<p>By June 10</p>	<p>ACC Harrison</p>	<p>M – Plans in place and potential for violence effectively managed and contained.</p> <p>P – New action</p>
<p>7.9 Communicate more effectively with the public, elected members, partners and partnerships in order to build collaborative approaches towards tackling violent crime and improve trust and confidence. - Develop our partnership communications strategy in relation to Serious Violence, and ensure that this is resourced in order to effectively engage and inform stakeholders about the activities we are taking and the progress being made. To seek to build collaboration across existing partnership and partner communications resources and explore opportunities for greater coordination of campaigns in order to enhance levels of trust, confidence and cost effectiveness.</p>	<p>Across all 3 years</p>	<p>Partnership Media / Communications group</p>	<p>M – Coordinated media/comm's strategies in place using common branding, messages etc. Evidence of collaborative media campaigns.</p> <p>P – Some coordination of activities has been achieved across TVCP areas, but limited to two CDRPs. Operation Safer Nights branding now in place across county and further work planned to promote key messages around this priority.</p>

8. PERFORMANCE MANAGEMENT

8.1 The agreed target for this indicator is as follows;

NI 15.	Serious violent crime (ratio per 1,000 population)		
Baseline (Year & Source)	Targets		
	Yr 1 - 2008/9	Yr 2 - 2009/10	Yr 3 - 2010/11
0.75 Staffordshire Police Crime Recording System	0.72	-3% reduction on Yr 1 performance	-5.9% reduction on Yr 1

Notes

CDRPs are currently developing proposals in relation to disaggregated targets in relation to 2010-2011 and these will be broadly finalised at a meeting planned for 21st March. These will be recorded below once received and agreed.

8.2 Additional measures linked to this priority include:

NI No. 15 & 20	Violence with Injury (combination of serious violence and		
Baseline (Year & source)	Targets		
	Yr 1 - 2008/9	Yr 2 - 2009/10	Yr 3 - 2010/11

9. COMMUNITY AND VOLUNTARY SECTOR

There is strong representation from SCIO within the thematic partnership and further opportunities to enhance 3rd Sector involvement are being explored through the work of a reference group linked to Stronger and Safer Communities.

10. CONTRIBUTION TO THE LAA

10.1 This indicator will impact on and support the following indicators with the LAA
 NI 39 – Alcohol related hospital admissions.
 NI 32 – Repeat incidents of Domestic Violence through MARAC.

11. RESOURCES REQUIRED

11.1 Mainstream and grant funding is being utilised to address violence, alcohol abuse and disorder by CDRPs, County thematic partnership and individual partners. CDRP and countywide plans are currently being finalised and details of grant funding allocated towards this priority will be recorded once this information has been received.

11.2 Key areas where funding will be required relate to:-

- Young people at risk referral project
- Alcohol marketing and communications – social marketing
- Operational enforcement activity linked to Safer Nights
- Youth Bytes project to be considered for expansion into all High Schools

No additional funding (beyond the allocation of SSCF) is being sought at this time.

12. RISK MANAGEMENT

See Partnership Risk Register for a full list of generic partnership risks linked to the work of the thematic partnership.

Ref	Type	Risk	Rating	Impact	Likelihood	Controls	Further Actions / Progress	Residual Risk	Lead Officer
SSC15-1	Performance	Increased financial pressures may lead to increasing levels of violence	6	3	2	This issue is to be monitored by the partnership and interventions will be undertaken as appropriate			ACC Michael Harrison
SSC15-2	Planning	Need for Authorities to support businesses within town centre areas may relax planning and licensing restrictions leading to more violence	9	3	3	Local monitoring via licensing forum and reporting through to outcome lead			Ch. Insp. Adrian Roberts
SSC15-3	Financial	Reduction in public funding will be likely to result in reduced resources being available to manage violent crime problems	12	3	4	All partnerships and partners are aware of the issue and have recognised violent crime as a priority.		9	ACC Harrison