

# NI 16

NI TITLE: Serious Acquisitive Crime

LAA PRIORITY

## **DELIVERY PLAN Version 3.1**

DATE 06/02/2010

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### Document control

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**Delivery Partnership** - Safe, Strong & Cohesive Communities Partnership

**List of Partnership member organisations / bodies / roles**

**Strategy Group**

<b>Core Members</b>	<b>Current names</b>
County Councillor – Portfolio Holder for Safer and Stronger Communities	Cllr Ben Adams (Chair)
Staffordshire County Council	Helen Riley
Staffordshire Fire & Rescue Service	Peter Dartford – Chief Officer
Staffordshire Fire & Rescue Authority	Cllr Len Bloomer
CDRP Responsible Authorities rep's x 8	Sue Price – East Staffs Cllr Phillip Maskery – Newcastle Ch. Supt. Nick Baker – Cannock Cllr Gillian Burton – Staffs Moorlands Helen Spearey – Lichfield Patrick Farrington – Stafford Steve Winterflood – South Staff's Tony Goodwin - Tamworth
Staffordshire Police	ACC Mick Harrison
Staffordshire Police Authority	Peter Vigurs
Primary Care Trusts	Judith Bell – North Staffs To be identified – South Staffs
Staffordshire Probation	Peter Scott
3 <sup>rd</sup> Sector	Jeanette Burrows – SCIO Janette Bourne or Kent Parsons
<b>Co-opted Members</b>	<b>Current names</b>
Local Criminal Justice Board*	John Wood
Adult Safeguarding Board	Sandra Brassington-Shaw
Cleaner, Greener issues	Ruth Plant - Lichfield
Children's Trust	Cllr Ian Parry
Youth Offending Service	Sharon Moore
<b>Support Members</b>	<b>Current names</b>
GOWM localities team	Katie Marsh
SSC Hub	Nigel Manning –Staffs Police Mark Williams - Fire & Rescue Service Julie Long- Staffs County Council Kerry Dawson - Staffs CC
Observatory	Susie Bentley
<b>Total current members = 29</b>	

## Working and Performance Group

<b>Core Members</b>	<b>Current names - (20 people)</b>
Staffordshire Fire & Rescue Service	Peter Dartford– Chief Officer (Chair)
County Councillor – Portfolio Holder for Safer and Stronger Communities	Cllr Ben Adams
Staffordshire County Council	Steve Hopkins- Chair of Locality Working Group Brandon Cook- Trading Standards Wendy Bailey- Consultation Officer Becky Murphy- Equalities Officer Jacqui Mc Kinlay- Communications
CDRP Community Safety Managers/ Coordinators x 8	Mike Hovers – East Staffs Rob Avann – Newcastle Nick Hackney – Cannock David Smith – Staff's Moorlands Jenni Coleman – Lichfield Russ Cartlidge – Stafford Maggie Quinn – South Staffs Dave Fern - Tamworth
Staffordshire Police	ACC Douglas Paxton
Primary Care Trusts	Jacqueline Small – North Staffs Jonathan Bletcher- South Staffs
Local Criminal Justice Board	John Wood
Staffordshire DAAT	Pat Merrick
3 <sup>rd</sup> Sector	Jeanette Burrows – SCIO Janette Bourne Kent Parsons Nikki Burns
Neighbourhood Management	Denise Smallman
Road Safety	Nick Lloyd
Staffordshire Probation	Peter Scott
Cleaner, Greener issues	Ruth Plant - Lichfield
Youth Offending Service	Andrea Nisbet Karl Hobson
GOWM localities team	Katie Marsh
SSC Hub	Nigel Manning Mark Williams Julie Long Kerry Dawson
Observatory	Susie Bentley
<b>Total current members = 36</b>	

## 1. OBJECTIVES

**What the plan is seeking to achieve? Please include details of the people and places it will affect, linking it back to the persuasive rationale.**

1.1 Through this Delivery Plan the LAA partnership seeks to significantly reduce levels of serious acquisitive crime within Staffordshire. This delivery plan supports a number of other delivery plans within the LAA in order to reduce a broader range of offending behaviour and social harm to the communities of Staffordshire. Whilst other plans seek to address the 'high volume, low harm' elements, such as tackling first time entrants to the criminal justice system, and tackling the anti-social behaviour and crime that matters most to local people; this plan seeks to address the relatively 'lower volume, higher harm' types of offending which we often associate with drugs misuse and organised crime groups.

This area of work is a national priority and has also been recognised as an area of risk through the Strategic Assessment process conducted across all CDRP areas.

Whilst it is acknowledged that reductions have been achieved over recent years, 11.16 people per 1,000 population within Staffordshire became a victim of such a crime during the baseline year, (a much higher figure than for serious violent crime). This offending is known to undermine the levels of confidence of a much wider cross-section of the public however, and within Staffordshire it has been shown that we have disproportionately higher levels of fear of crime in comparison with many other comparable areas nationally.

Serious acquisitive crime, has a significantly detrimental effect on businesses profitability where they become a victim or suffer repeat victimisation; and can impact on the economic prosperity of an area if unchecked. There is a constant threat of organised crime groups, targeting Staffordshire, either from within, or from other areas of the country, such as the West Midlands, Manchester, Liverpool or London.

There remains a very strong association between unmanaged drugs misuse by offenders and the commission of serious acquisitive crime and other forms of crime to feed their addiction. This is particularly true of the relatively small number of prolific and priority offenders who have been proven to commit a disproportionately high volume of acquisitive crime and who pose perhaps the greatest risk in relation to our meeting this target. Many of these individuals have grown up in offending family environments and are likely to go on to produce their own further generations of offenders if some causes of this dysfunctional behaviour are not addressed.

This plan seeks to address many of these key issues and continue to build strong foundations upon which further sustainable improvement can be achieved beyond the next 3 years. It is structured broadly around the national crime reduction strategy 'Cutting Crime – a new partnership 2008 – 11' published by the Home Office. It is also under-pinned by CDRP Community Safety Strategies & plans, the DAAT Treatment plans and the Staffordshire Policing Plan. Through this LAA specifically we will tackle serious acquisitive crime through:-

**Early Intervention** - Focusing on addressing the early stages of both crime trends/problems and offending behaviour involving local communities wherever possible, with a particular emphasis on young people at risk of offending in dysfunctional families, and in areas of greatest disadvantage, in order to positively influence any trends, increase community capacity to minimise harm and reduce serious acquisitive crime levels as a result;

**Situational Prevention** – In order to address problems and priorities using analysis and research and applying evidence based solutions and good practice which will be subject of rigorous performance monitoring and evaluation. This will also involve providing additional training and awareness for practitioners and also the public in order that the 25 techniques of reducing crime and our strategic approach to this issue are understood and able to be applied consistently.

**Enhanced & targeted Enforcement** - In order to tackle issues around organised crime groups, including 'travelling criminals' and manage the risks posed by prolific and priority offenders who are not engaging with support programmes

**A focus on reducing re-offending** - In order to effectively manage risk and address offenders behaviour so that they are able to maintain more positive lifestyle and reduce the harm that they do to themselves, their families and the communities of Staffordshire. This will involve a close focus on those prolific and priority offenders that cause a disproportionate level of harm within Staffordshire and also a strong linkage with drugs misuse and treatment programmes.

**Improved Performance Management and Partnership working** - In order that we effectively manage the information, knowledge and resources available across all our partners and partnerships and that our activities and management of performance is effectively coordinated in order to maximise the impact of delivery, not only within this area, but in relation to cross-cutting areas of priority that exist at the local neighbourhood level, the District CDRP level, the Countywide level and more broadly across the region (where appropriate).

## 2. IMPACTS (Equalities and Vulnerable Groups)

**Who is the activity intended to affect/benefit? Who else might the activity impact one? Please consider factors such as age, gender, religion, race, sexuality, disability. If there is likely to be a negative impact, what actions will you take to mitigate against this?**

2.1 This plan seeks to impact positively on all sections of the community and be of positive benefit. Any focus on certain localities and families will be made on an objective basis linked to risk and using clear criteria. This will not involve any bias in relation to age, gender, religion, race, sexuality or disability and all partnership plans are validated by the County Council's equalities officer in order that any potential negative impacts can be identified and either removed or minimised.

## 3. ACCESSIBILITY

**Are the activities set out in the plan, accessible and inclusive? Have you considered the barriers to access? How will you overcome these barriers?**

3.1 The plan focuses on delivery across a wide range of methods and approaches, as such it is not possible to determine the approach for each element within one overall section here. Barriers to access and issues around inclusion will be considered as part of the specific lower level action planning approach and the management of the implementation of the delivery plan elements. This will be linked to Community and Diversity impact assessments being conducted. There have been no specific issues or barriers identified in relation to the elements of this plan at this time.

## 4. COMMUNITY SAFETY

**Under Section 17 of the Crime and Disorder Act, all local authorities, police authorities and other agencies must consider crime and disorder reduction and community safety in the exercise of all their duties and activities. How have you met this requirement in developing this plan?**

4.1 There is a direct and positive impact on reducing crime across the county through the development and implementation of this plan and this requirement has been fully satisfied.

## 5. CLIMATE CHANGE

**How have you considered the impact the activities in this plan may have on climate change?**

5.1 This broad plan has been assessed and there has been no identified negative impact on climate change. Further work and assessment will be conducted in order to identify opportunities for a positive impact to be realised and this will inform future versions of this delivery plan, and will also be cross-referenced in the specific delivery plan relating to this issue.

## 6. SUPPORTED PLANS

**Please specify the plans to which you are going to add value in delivering this (please include the title of the plan, the organisation responsible for delivery, the lead officer and timescales)**

Community Safety Partnership / CDRP Community Safety Plans  
Staffordshire Policing Plan  
Local Criminal Justice Plan  
Staffordshire Probation Plan  
Staffordshire Children's Plan  
Staffordshire Youth Service Plan  
Youth Offending Plan  
Staffordshire Alcohol & Drugs Strategy

## 7. ACTION PLAN

Actions	Completion Date	Lead Officer and Organisation	Delivery Progress Measure (M) – Performance (P)
<p><b>Early Intervention</b> Focus on working in those localities where there are the highest levels of serious acquisitive crime (and where often the greatest levels of disadvantage exist) in order to tackle existing crime trends and causes. This will include linking in with the LAA locality working project in order to build capacity, sustainability &amp; enhanced levels of guardianship, trust and confidence there and respond to local concerns and problems in an integrated and efficient way. There is also clear linkage with the need to address youth offending through targeted youth support and opportunities for community resolution. This action will in part be delivered through the work of local Community Safety Partnership Joint Operations Groups targeting resources to areas of need in order to address performance problems.</p>	Across all 3 years of LAA	ACC Michael Harrison, Staffordshire Police	<p><b>M</b> – Not a SMART target – to be re-recorded during Year 2 and linked to identified areas, in negotiation with CDRPs.</p> <p><b>P</b> – Greater significance given to early intervention work, which is now recognised as also a key priority for the Children’s Trust. Performance in this area has continued to be strong through 2009/10.</p>
<p><b>Situational Prevention</b> Continue to carry out analysis and research work across the widest possible range of partner data, including ACORN profiling, in order to better understand acquisitive crime within Staffordshire, including the identification of Hot-Spot locations and the circumstances and elements that generate heightened risk and perceptions of risk in relation to both people and places in order to support effective targeting and partnership actions to address problems. This to include an exploration of opportunities to move interim Strategic Assessment towards a greater problem-solving focus.</p>	By Sept 2010	Staffordshire Observatory and SSC Team	<p><b>M</b> – Analysis conducted and reported upon.</p> <p><b>P</b> – Strategic Assessments conducted during 2009 by the Observatory identifying key areas and issues linked to serious acquisitive crime. Further development work planned for 2010.</p>

<p>Promote an expansion of the use of Situational prevention as the core methodology for reducing identified crime trends including the provision of training for practitioners, development of resources, toolkits, 'self-help' guides etc.</p>	<p>Across all 3 years</p>	<p>Nigel Manning, SSC Team</p>	<p><b>M</b> – Training provided &amp; resources available to support approach <b>P</b> – Training delivered, supporting resources under production.</p>
<p><b>Enhanced &amp; targeted Enforcement</b> Actions and work around this area have been mainstreamed and are no longer captured within this LAA delivery plan as little 'added value' will be provided as a result (in line with previous guidance on this issue).</p>			
<p><b>A focus on reducing re-offending</b></p> <ul style="list-style-type: none"> <li>Review the partnership approach linked to the existing PPO schemes in order to expand good practice approaches across the county, across all 3 strands; prevent &amp; deter; catch &amp; convict; and rehabilitate and resettle, in order to identify any key areas where linkage with areas of LAA partnership activity can add significant mutual value. In particular, to explore the feasibility of developing offender mentoring approaches, potentially linked to locality working and volunteer schemes alongside the 3<sup>rd</sup> sector.</li> </ul>	<p>By April 2011</p>	<p>Staff's Probation Service &amp; SSC Team</p>	<p><b>M</b> – Review conducted. <b>P</b> – Review linked to PPO scheme conducted. Integrated Offender Management being trialled in Chase Police Division area, with a view to wider roll-out. Mentoring approaches have been funded by SSC partnership centrally for a 2<sup>nd</sup> year to cover 2010/11.</p>

Ensure that appropriate opportunities to communicate effectively with the public about issues of serious acquisitive crime are taken in a way that enhances trust and confidence and reduces the potential for heightened fear of crime. To seek to build collaboration across existing partnership and partner communications resources and explore opportunities for greater coordination of campaigns in order to enhance levels of trust, confidence and cost effectiveness.

Across all 3 years

Partnership Media / Communications group

**M** – Communications strategy in place, which is resourced and delivering effectively.

**P** – Some coordination of activities has been achieved but has been limited to a small number of CSPs. Opportunities for common campaigns / branding now being explored alongside a partnership diary of events being planned to promote key activity / messages around this priority.

## 8. PERFORMANCE MANAGEMENT

8.1 The agreed target for this indicator is as follows;

NI No.	NI Title		
Baseline (Year & Source)	Targets		
	Yr 1 - 2008/9	Yr 2 - 2009/10	Yr 3 - 2010/11
11.16 Serious acquisitive crime (rate per 1,000 population) Staffordshire Police Crime system	10.88	10.60	10.33

### Notes

CDRPs are currently developing proposals in relation to disaggregated targets in relation to 2010-2011 and these will be broadly finalised at a meeting planned for 21<sup>st</sup> March. These will be recorded below once received and agreed.

## 9. COMMUNITY AND VOLUNTARY SECTOR

There is strong representation from SCIO within the thematic partnership and further opportunities to enhance 3<sup>rd</sup> Sector involvement are being explored through the work of a reference group linked to Stronger and Safer Communities.

## 10. CONTRIBUTION TO THE LAA

10.1 This indicator will impact on and support the following indicators with the LAA  
NI 40 – Drug users in effective treatment

## 11. RESOURCES REQUIRED

11.1 Mainstream and grant funding is being utilised to address violence, alcohol abuse and disorder by CDRPs, County thematic partnership and individual partners. CDRP plans are currently being finalised and details of grant funding allocated towards this priority will be recorded once this information has been received.

11.2 No additional funding (beyond the routine allocation of SSCF) is being sought at this time.

11.3 Gaps in delivery (e.g. communications needs) are being sought to be closed through bending mainstream resources and funding, rather than via requests for additional ABG funding at this stage.

## 12. RISK MANAGEMENT

See Partnership Risk Register for a full list of generic partnership risks linked to the work of the thematic partnership.

Ref	Type	Risk	Rating	Impact	Likelihood	Controls	Further Actions / Progress	Residual Risk	Lead Officer
SSC16 - 1	Performance	Failure to achieve NI 16	9	3	3	This indicator is being closely monitored by SSC Working & Performance and Strategy Groups - Workshops have been held with all CDRPs and further meetings are planned. May be linked to economic downturn. Partnership is funding additional projects linked to targeting prolific offenders and reviewing its approach towards re-offending also.			ACC Michael Harrison
SSC16 - 2	Financial	Reduction in public funding may result in reduced resources to manage violent crime problems	12	3	4	All partnerships and partners are aware of the issue and have recognised violent crime as a priority.		9	
SSC16 - 3	Financial	Economic downturn may lead to greater levels of social acceptability of receiving stolen or counterfeit goods. Increases in stolen goods markets would increase the opportunity to sell stolen property and lead to increases in acquisitive crime	9	3	3	To ensure local monitoring of stolen goods market growth is in place and marketing opportunities to promote social responsibility - no victimless crimes etc. are taken			
SSC16 - 4	Operational	Drugs availability could reduce and street costs could increase, which would see addicts having to commit more crime to maintain their habit.	6	3	2	To be monitored by Substance Misuse Team and PPO units			

Ref	Type	Risk	Rating	Impact	Likelihood	Controls	Further Actions / Progress	Residual Risk	Lead Officer
SSC16 - 5	Operational	Risk of Organised Crime Groups and cross-border crime impacting on Staffordshire's performance	9	3	3	Closer working required with Protective Services within Police and greater information sharing and coordinated activity across partners in areas of greatest risk.	Being monitored by Staffordshire Police	6	